



# Compounding Impact



Jacksonville Children's Commission  
Annual Report 2014-2015



Jacksonville  
Children's  
Commission



## MAYOR'S MESSAGE



As the Jacksonville Children's Commission (JCC) celebrates its 21st anniversary, allow me to express my sincere appreciation for the ongoing efforts of the JCC in serving children and families throughout Jacksonville.

Since its founding in 1994, JCC continues its mission to positively impact the quality of life for children throughout the greater Jacksonville community and currently serves 24,000 children through a network of outstanding nonprofit providers who work diligently to meet the most critical needs of underserved families. Through the wide spectrum of JCC's research-based programming, children from birth to age 18 have greater access to nurturing environments, quality education and improved health offerings.

The work of the JCC is critical to my vision of 'One City. One Jacksonville.' This annual report celebrates and honors the past while looking ahead to opportunities that ensure our children's education, safety and health.

Sincerely,  
Lenny Curry, Mayor

## LETTER FROM OUR LEADERS

Compounding Impact -- For more than two decades the Jacksonville Children's Commission has worked with local non-profits to make a compounding impact for Jacksonville's children and families. We are making a massive positive difference, for the greatest number of children, in the shortest period of time. Our work assures that Jacksonville's children are educated, safe, & healthy.

This annual report highlights the positive difference we have had on children through a continuum of services from the first 1000 days of life through high school graduation.

As a recognized national leader in early childhood and after-school services, as well as mental health services, summer camps, and nutrition programs, JCC compounds its impact by leveraging city, state, federal and foundation funds with in-kind contributions and volunteer resources.

Through our network of non-profit providers, we are creating a seamless garment of safety-net services to provide a level playing field for all the children in Jacksonville. Hence, a Compounding Impact!

Sincerely,  
Matt Kane, Board Chair

A handwritten signature in black ink, appearing to read 'Matt Kane'.

Jon Heymann, CEO/Executive Director

A handwritten signature in blue ink, appearing to read 'Jon Heymann'.

## FY 2014-15 Board of Directors

### Voting

Elder Lee Harris, Board Chair

Matthew Kane, Vice Chair

Cathie Shimp, Treasurer

Jean Aikens

Jill Bechtold

LeAnna Cumber

Elder Tony Hansberry

Dr. Donnie Horner

Dr. Davy Parrish

Ju'Coby Pittman

### Ex Officio

Michelle Braun

The Honorable Kimberly Daniels

The Honorable David Gooding

Bryan Hensley

Dr. Annmarie Kent-Willette

Susan Main

Julie K. Taylor

Lieutenant David Valentine

Superintendent Nikolai Vitti

## EDUCATED\*

- JaxKids Book Club
- Early Learning
- Training Institute
- Mentoring Partnerships
- New Town Success Zone
- Grands/RAPP Jax
- Youth Travel Trust Fund

## SAFE\*

- Out-Of-School Time Programs
- Children with Special Needs Programs
- Help for Homeless Children & Young Adults
- Case Management for Young Adults
- Teen Pregnancy Prevention
- The Wallace Foundation: OST System Building Initiative

## HEALTHY\*

- Nutrition Services
- Cover Jacksonville Campaign
- Healthy Families Jacksonville
- Mental Health Services
- Jacksonville System of Care Initiative



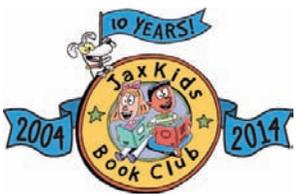
*\*Many services provided through our partnerships qualify for more than one of these standards.*



# EDUCATED

**9,807**

Children Joined the  
JaxKids Book Club.



## JaxKids Book Club

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**117,684 books were distributed to Book Club members to promote early literacy prior to entering kindergarten in FY 2014-15.**

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Since the fall of 2004 we have had 104,760 4 year old Book Club members who have received over 1,334,676 custom created educational books and learning materials. Over the past decade, the JaxKids Book Club has helped instill a love of reading and important pre-kindergarten learning skills for its members. Over the last four years the books have been supported by a public-private partnership with advising and support from The Community Foundation of Northeast Florida.

The following corporations have shown that literacy and putting children first is a priority for Jacksonville: The Boeing Company, The Early Learning Coalition of Duval; Florida Blue; Jacksonville Jaguars; JM Family Toyota Enterprises/Southeast Toyota Distributors, LLC; Weaver Philanthropic Initiative Class of 2015; and Regency Centers. Without the generous support of these corporations, the program would not be available for all Jacksonville's 4 year olds.

## Early Learning Quality Coaching, Training & Assessment

Children who attend high quality preschools have higher test scores, fewer behavior problems and higher rates of high school graduation. Because the benefits of early childhood education are directly linked to the quality of instruction, the Commission supports coaching, training and assessment activities for early learning teachers and directors.

A new project was started in May of 2014 through a partnership with the Early Learning Coalition of Duval. Commission funded Early Learning Coaches from Episcopal Children's services and JCC are the first in the state to participate in an Early Learning Coaching Certification Program with the University of Florida's Lastinger Center for Learning.

The Lastinger Center has developed a coaching model to help coaches support teachers in improving their instructional strategies and child outcomes. Studies show that sustained support such as coaching can lead to significant gains in teacher knowledge across all contexts no matter what environment children are in (public, private or home-based), they can receive high-quality education from their caregivers.

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**Coaching is a successful professional development strategy to increase teacher implementation of effective learning practices in early learning environments. (e.g. Fox, Hemmeter, Snyder, Binder & Clarke, 2011; Hindman & Wasik, 2012; Hsieh et al., 2009; Neuman & Cunningham, 2009; Onchwari & Keengwe 2010; Pianta et al., 2008; Shidler, 2009).**

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**26 Early Learning Coaches provided intensive weekly training and professional development to teachers, center directors, and home based providers**

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**384 teachers in 171 preschool classrooms and 213 infant/toddler classrooms who were provided weekly coaching focused on increasing their instructional effectiveness.**

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**80 child care centers and 16 Family Child Care homes received weekly coaching support in every classroom.**

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**3,687**

Children Benefitted  
From Improved Teacher  
Skills and Higher Quality  
Learning Programs.





## The Jacksonville Children's Commission Training Institute

The Jacksonville Children's Commission's Training Institute readily engages staff serving in early childcare centers, youth programs, and other agencies to attend relevant trainings to improve the quality of our workforce. The Training Institute has invested in technology for online registration to improve customer service. All trainings are offered at low or no cost to encourage access to continuing education. Our partnership with SAMHSA, Jacksonville System of Care and Wallace Grant has helped secure funding to improve the quality of our training facility by upgrading technology to attract trainers and guest speakers from numerous organizations and areas of expertise.

### Signature Trainings

Foundations for Early Childhood Education

CDA Plus, Infant/Toddlers/Pre-K

Introduction to Mentoring

Youth Mental Health First Aid

Darkness to Light: Stewards of Children



### Annual Trainings

Trainings are provided for early childcare and youth workers, volunteer mentors, and community members. The Jacksonville Children's Commission is able to provide Continuing Education (CEs) and Continuing Education Units (CEUs) for continuing education credits for licensed therapists and early learning center teachers and directors.

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**3,749 Participants attended a total of 241 training classes at little or no cost.**

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**400+ hours worth of learning offered.**

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# Mentor Training

## 915

New Mentors Were Trained and Screened at No Cost to the Mentor.

In February 2014, the Introduction to Mentoring training was updated to reflect current trends and best practices in youth mentoring.

Mentors primarily went to the following agencies: Big Brothers Big Sisters, Communities In Schools, United Way's Achievers For Life, and Take Stock in Children.

Several new agencies were added this year to expand services to children: Kim's Open Door, Teen Leaders of America, Vision For Excellence, Annie Ruth Foundation, and R.A.D.I.A.N.C.E.

## Mentoring

The Commission provides funding and oversight for mentoring programs that match elementary, middle and high school-aged children with a caring adult. The programs are operated by Big Brothers Big Sisters of Northeast Florida, The Bridge of Northeast Florida, Wayman Community Development Corporation and Take Stock in Children.

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**97% of students who participated in a mentoring program have been promoted to the next grade level, while 92% showed conduct improvement, as indicated by report cards and parents.**

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**100% of students with at least two years of mentoring graduated from high school.**

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**100% of students entered college with a Florida Prepaid scholarship.**

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**98% of mentored students improved their school attendance and were absent from school less than 21 days.**

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**1,402 Children were linked to a caring adult through Commission-Funded Mentor Programs.**

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## New Town Success Zone

Together with a broad range of community stakeholders, the Children's Commission continued to support a place-based continuum of care for children and their families living in the New Town neighborhood, located west of Downtown Jacksonville and East of the Farmer's Market behind Edward Waters College. Leveraging an investment of \$90,000 from the Commission, New Town Success Zone attracted an additional \$1,000,000 to support its activities.

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**929 students were served at the New Town Success Zone in 2014-2015.**

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**1,000 hours of direct student mentor services resulted in an overall GPA of 2.56, and an average drop in absenteeism by 2.6 days.**

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**New Town Success Zone has seen a 16% year to date drop in violent crime and 19% drop in the number of arrest according to data provided by The Jacksonville Sheriff's Office.**

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## Grands/RAPPJAX

The Jacksonville Children's Commission partners with Aging True to support the Relatives as Parents Program through Grands/RAPPJAX. In addition to providing training, support and referrals for grandparents and other non-parent relatives raising children, this program provides valuable opportunities for caregivers to meet and share their experiences.

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**43 grandparents and other non-parent caregivers were provided with educational training, support, resources and referrals by a mental wellness counselor.**

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**Participating families received a monthly newsletter, transportation and a holiday meal.**

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## Youth Travel Trust Fund

The City of Jacksonville granted the Commission authority for determining and authorizing funds from the Youth Travel Trust fund. The Youth Travel Grant Program is established to recognize exemplary achievement or performance that resulted in an invitation requiring travel. In 2014-2015 the Commission appropriated \$41,092 for student-related travel. The grantees included Young Christians in Action, Duncan U. Fletcher High School Band Boosters, and Jacksonville Children's Chorus.



# SAFE

**8,255**

Youth Attended  
School Based TEAMUP  
Programs, and 7008  
Attended for 30 Days  
or More.

**2,713**

Youth Attended  
Community Based  
Programs, 2204  
Attended for 30 Days  
or More.

## Out-of-School Time (OST) Programs

Afterschool programs have been shown to improve academic achievement and reduce juvenile crime. According to numerous studies, at-risk students who participate in high quality afterschool programs have better attendance, standardized test scores and promotion rates than their peers. The Commission funds quality afterschool programs for children in school and community-based locations throughout Jacksonville, including three sites serving children with special needs. Based on FCAT levels, of the Students who attended 30 days or more 76.9% were identified as most academically challenged, and 71.8% were enrolled in a free or reduced lunch program. To mitigate learning loss over the summer break, summer learning programs are funded as well.

## School Based Afterschool Programs

In partnership with the Commission, Duval County Public Schools and various youth-serving agencies, TEAM UP operated in 44 public schools.

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Elementary school TEAM UP participants had a 15.7% better attendance rate than non-participants. 94.6% of participants were promoted to the next grade, compared to 94.1% of non-participants.

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Middle school TEAM UP participants had a 5% better attendance rate than non-participants. 93.8% of participants were promoted to the next grade, compared to 89.4% of non-participants.

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## Community Based Afterschool Programs

Community based afterschool programs provide academic support and enrichment activities such as field trips, sports and arts. Community-based sites are located throughout the city in various nonprofit facilities, park and recreation sites, and housing development community centers. The mission of Community-based afterschool programs is to improve the academic achievement and social skills of at-risk children, while providing a safe and structured environment for children to learn and grow.

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**96.5% of participants were promoted to the next grade.**

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**81.9% of participants had fewer than 10 days of school absence.**

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### Afterschool Providers:

Boys & Girls Clubs of Northeast Florida, Inc.  
The Bridge of Northeast Florida, Inc.  
The Carpenter's Shop Center, Inc.  
Communities In Schools of Jacksonville, Inc.  
Community Connections  
DLC Nurse and Learn, Inc.  
Girls Incorporated of Jacksonville  
Hope Haven Children's Clinic and Family Center  
MaliVai Washington Youth Foundation  
Police Athletic League of Jacksonville, Inc.  
The Boselli Foundation, Inc.  
Wayman Community Development Corporation  
YMCA of Florida's First Coast

### Summer Camp Providers

Abyssinia Missionary Baptist Church  
A Life For Life International  
The Boselli Foundation, Inc.  
Boys & Girls Clubs of Northeast Florida  
The Bridge of Northeast Florida, Inc.  
Communities In Schools of Jacksonville, Inc.  
Community Connections  
Community Connections Cornerstone Neighborhood School  
Dayspring Baptist Church  
Don't Miss a Beat  
Dupont Family YMCA  
Father's H.A.R.B.O.R.  
Girls Incorporated of Jacksonville  
Harvest Time

Household of Faith  
Joshua Christian Kids Are Special  
Livingway Christian  
Louis Sheffield Elementary School  
Love Fellowship Christian Center  
MaliVai Washington Youth Foundation  
One Love Community Development Corporation  
City of Jacksonville, Parks and Recreation  
Police Athletic League of Jacksonville, Inc.  
River Region  
Sister Hermana Foundation  
Stage Aurora Performing Arts  
The Carpenter's Shop Center, Inc.  
Wayman Academy of the Arts  
Wayman Community Development  
YMCA of Florida's First Coast

## Summer Camp Programs

Copious research has demonstrated that young people experience learning losses when they don't engage in educational activities during the summer, and this effect is magnified in lower-income students. To address the summer learning gap, the Commission supports a wide variety of summer camps lasting from five to eight weeks. Camps are focused on a variety of topics and activities, including science, technology, engineering, math, tennis and art, and all camp programs are required to include an academic component. Children aged 5-15 living in Duval County are eligible for services.



**6,597**

Children  
Participated In  
the Summer  
Camp Program.



## **Children with Special Needs Programs: New Heights of Northeast Florida and DLC Nurse & Learn**

These programs provide therapeutic services to children with special needs due to conditions such as Down Syndrome, Cerebral Palsy, Autism, Microcephaly, and many medically complex situations that prevent them from attending other programs.

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97% of students increased their developmental/adaptive areas as described in their Individualized Education Program (IEP) based goals.

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85% of children showed measurable progress in comprehension and cognitive learning

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92% of children showed measurable improvement in self-help/adaptive functioning and fine motor/ daily living skills.

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100% of parents reported that their children benefitted from services as evidenced from the parent survey.

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## **Help for Homeless Children & Young Adults: Sulzbacher Center Teaching Enhancement**

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209 children were served in the commission sponsored program at the Sulzbacher Center.

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100% of children identified as developmentally delayed were linked to resources designed to prevent academic failure.

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**402**

Children and Youth With Special Needs Received Therapy, Behavioral Health Services, Self-Help Skills Training and Normalized Activities Through In-Home and Afterschool Programs.



# Alternative to Truancy and Out-of-School Suspension (ATOSS)

Students suspended for 1-10 days are sent to an ATOSS center so they can continue to learn and receive additional support from a certified teacher, a social worker and a truant officer. An attendance unit is defined as each day a student attends the center.

## Case Management for Young Adults

The Commission supports comprehensive case management, skills development, and transitional housing assistance for homeless youth ages 16-18.

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**502 youth received case management services funded by the Commission and implemented by Youth Crisis Center, Daniel Memorial and PACE Center for Girls.**

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**99% of youth admitted to these programs completed the program without being expelled from school, running away from home or being adjudicated by the courts.**

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**88% of clients were discharged from the programs with stable housing and employment.**

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## Teen Pregnancy Prevention

According to the Centers for Disease Control and Prevention, teen pregnancy and childbearing have both immediate and long term costs for teen parents and their children; pregnancy and birth are also a significant factor in high school drop-out rates among girls. Bridge Connection I provides intensive case management to boys and girls ages 9-14 to prevent teen parenthood.

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**233 children were served in the Bridge Connection 1 program.**

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**94% of active youth participants were promoted to the next grade and 100% of youth participants did not become teen parents.**

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**2,998**  
Attendance Units  
Were Reported  
From Four ATOSS  
Centers.



## The Wallace Foundation: Out-of-School Time (OST) System Building Initiative

Significant progress has been achieved with our OST system building initiative to strengthen afterschool programs. The Wallace OST grant project has officially transitioned to THE JAX AFTER 3 PM Jacksonville Children's Commission initiative. Currently, we are developing a portfolio of projects to support a city wide strategic plan that will build strong collaborative partnerships to support all categories of OST objectives. The portfolio will include projects such as improving graduation rates through summer school academic enrichment, a coalition to promote reading and literacy, expanding after school programming, kid's health insurance coverage, innovative behavioral health initiatives, developing new safety approaches for OST activities, college and career development, professional development for OST workers, reliable data systems and program quality improvement tools.



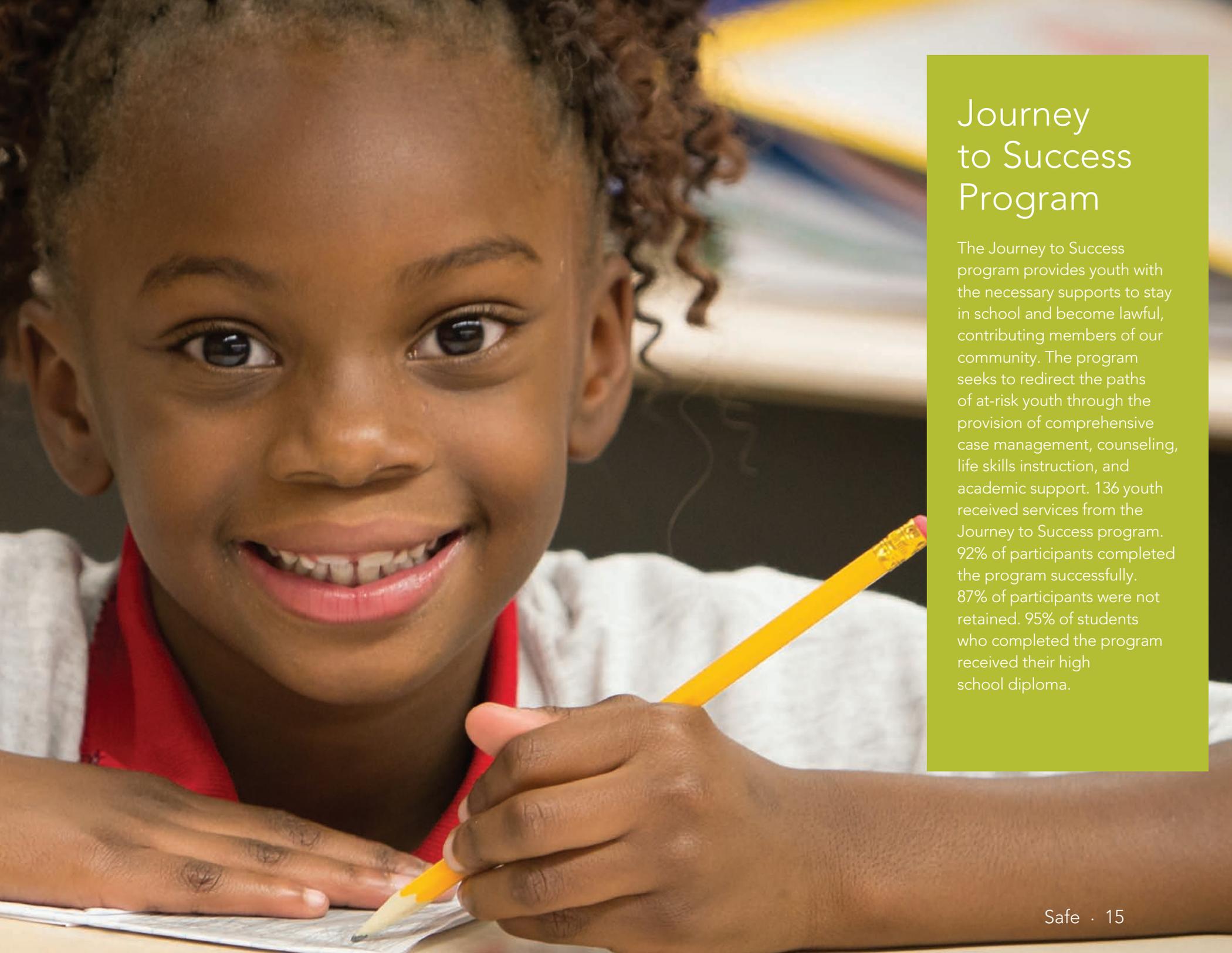
### OST Strategic Plan

The goal of the strategic planning process for Out-of-School Time (OST) in Jacksonville is to create an actionable strategic plan that broadens JCC's influence and performance in elevating high quality OST for the City of Jacksonville and throughout the community by:

- Engaging stakeholders to seek input on current perceptions of OST services in Jacksonville
- Defining the purpose, common framework, standards and outcomes for OST.
- Data collection and analysis of the landscape of OST and broader coalitions that intersect with OST.
- Establishing measurable goals and strategies for improving quality, expanding participation, and using data to drive decision-making for OST with JCC and for the broader community.
- Defining the on-going plan for implementing JCC OST strategic plan.

### Quality Pilot at 16 Afterschool Sites

The Sweet 16 is JCC's new Out of School time initiative for program quality. It will formally introduce 16 afterschool provider sites to the elements of a new quality improvement system they will implement this coming school year. The Weikart Center for Youth Program Quality & Wellesley College lead the efforts in research based support of the implementation of a quality assessment and improvement process within out of school time programs. Within the quality initiative, the 16 sites will implement two quality assessments that will determine how the enrichment staff provide quality within program offerings and measure program quality through the student's eyes. The initiative offers quality coaching along with technical assistance to sites.



## Journey to Success Program

The Journey to Success program provides youth with the necessary supports to stay in school and become lawful, contributing members of our community. The program seeks to redirect the paths of at-risk youth through the provision of comprehensive case management, counseling, life skills instruction, and academic support. 136 youth received services from the Journey to Success program. 92% of participants completed the program successfully. 87% of participants were not retained. 95% of students who completed the program received their high school diploma.



# HEALTHY

**8,033**

Children Enrolled in the Afterschool Meals Program.

## Mobile Feeding Units

The Commission expanded its Summer Food Service Program by use of a “Mobile Food Van” to identify and reach pockets of poverty in underserved areas. Thanks to this innovative approach, nearly 75 at-risk children each day were served at 3 mobile feeding locations: zip codes 32216, 32244, and 32210.

### Nutrition Services

Food insecurity and hunger can adversely affect children and pose long-term challenges. To help ensure Jacksonville’s children have healthy food that fosters health, social and educational development, the Commission continues to support afterschool and summer nutrition programs.

#### Afterschool Meals Program

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159 afterschool program staff was provided nutrition education and training.

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Meals were provided at 48 school-based, including 2 special needs and 14 community-based sites.

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656,469 suppers and 379,415 snacks were served during the school year.

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172 students were provided nutrition education on “Serving Up MyPlate: A Yummy Curriculum”.

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#### Summer Food Service Program

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541 community volunteers and 74 seasonal staff were trained to assist with the implementation of program operations.

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182 Summer BreakSpot sites were located in areas where 50% or more of local children qualified for the free or reduced lunch program. Sites operated in various faith-based institutions, public libraries, non-public schools, apartment complexes, early learning centers, city parks, summer camps, one hospital, and one mobile unit.

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254,856 lunches and 222,378 snacks were served to youth.

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## Cover Jacksonville Campaign

In July of 2014, the National League of Cities selected Jacksonville as one of eight cities across the US to receive a grant to address uninsured children of working families. According to the US Department of Health & Human Services, families with health insurance reduce emergency room visits, avoid crushing health care costs, and have healthier children who perform better in school.

The Commission and The City of Jacksonville led the charge to implement Cover Jacksonville— a campaign to bridge the gap for the uninsured and help enroll children and families in Medicaid and CHIP, thus reducing the uninsured rate in Duval County.

In 2015, the Cover Jacksonville program focused on informing the general public via numerous media engagements and outreach events, solicitation and engagement of state and local legislators, as well as local school officials, to help identify families that needed coverage for their children. The Commission also worked tirelessly to enlist and engage a consortium of partners throughout Duval County to help educate families about the program, set up free enrollment sites and coordinate a growing number of free enrollment assistors.



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**Opened 17 free enrollment sites with a myriad of free enrollment assistors  
(all trained to take enrollment applications).**

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**Established key partnerships with the City of Jacksonville; Florida Blue; the Florida Department of Children and Families; the Florida Department of Health in Duval County; the Northeast Florida Center for Community Initiatives at UNF; the Northeast Florida Healthy Start Coalition; and United Way of Northeast Florida's 211 Helpline and Full Service Schools of Jacksonville.**

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**Enrolled 600+ families in KidCare directly related to the activities of the program.**

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**Cover Jacksonville Program Director Cheryl Townsend honored as Jacksonville Business Journal's 2015 Healthcare Hero, presented the Health-Driven Public Policy Maker or Advocate award for her work on the program.**

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## Healthy Families Jacksonville

Healthy Families Florida is an evidence-based, voluntary home visiting program that is proven to prevent child abuse/neglect and improve outcomes for Florida's highest-risk families. The Commission serves as headquarters for this work in Jacksonville. Services begin prenatally or at birth and promote positive parent-child relationships, child health and development, and increased family stability and self-sufficiency.

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**98% of children served did not experience abuse, neglect or abandonment more than one year after completion of the program.**

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**99% of the participants and 100% of their children were connected to a medical provider.**

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**98% of mothers enrolled in the project did not have a subsequent pregnancy within two years of the target child's birth.**

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Healthy Families was awarded an additional \$274,100 to expand services to an additional 72 families, bringing the total to 597 families for the 15/16 program year. In addition, the program will serve an additional 8 zip codes, bringing the total zip codes served in Duval County to 25.



**1,130** Children  
in 568 Families Were  
Served by Healthy  
Families Jacksonville.



## Mental Health Services

Mental health issues can negatively affect the functionality and success of children throughout their lives. According to the U.S. Department of Education, suspension and expulsion rates for children with mental illness are three times higher than their peers. Approximately 50% of students ages 14 and older with mental health conditions drop out of high school – the highest dropout rate of any disability group. Studies show that early intervention efforts such as those supported by the Commission can improve school readiness, health status, and academic achievement and reduce the need for grade retention, special education services and welfare dependency.

## Community Based Mental Health Programs

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832 children and youth received outpatient mental health services at The Child Guidance Center and Northwest Behavioral Health Services.

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1,323 youth received mental health and/or behavioral services.

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94% of clients who completed community based treatment increased their functioning as measured by a therapeutic assessment scale.

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## Full Service Schools of Jacksonville Mental Health Services

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95% of clients who completed treatment increased on the Children's Functional Assessment Rating Scale (CFARS).

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96% of parents or guardians reported that the services received were beneficial.

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## Jacksonville System of Care Initiative

In 2010, the Commission received a \$9 million grant from the Substance Abuse and Mental Health Service Administration (SAMHSA) and contracts with the Partnership for Child Health, the implementing agency, to facilitate the transformation of Northeast Florida's mental health services into a system of care that integrates home and community based supports for youth with serious emotional disturbances that are family-driven, youth-guided and culturally responsive.

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**658 high-risk foster care children and youth were screened and referred for physical and behavioral health issues.**

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**More than 5,000 adolescents were screened for suicide and depression by their pediatricians.**

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**More than 1,200 children 0-5 were screened for early childhood emotional and behavioral problems by their pediatricians.**

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**1,297 provider staff, youth and families received training in cultural competency and evidence based practices.**

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**429 girls received individual and group therapy through the Giving Girls a Voice program in partnership with the Delores Barr Weaver Policy Center.**

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**In 2014, of the 61 youth enrolled in wraparound, 76% of youth successfully completed wraparound with a 96% reduction in Baker Acts.**

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## Criminal Justice Reinvestment Grant

In November, 2014, the Jacksonville Children's Commission, in partnership with the Partnership for Child Health (Jacksonville System of Care Initiative) and Gateway Community Services implemented a Comprehensive Care Coordination system at the Juvenile Assessment Center to provide early intervention to adolescents who are first time offenders. Utilizing an evidence-based assessment tool, care coordinators assess and identify youth who have substance abuse and/or mental health issues and coordinate treatment services with partner agencies.

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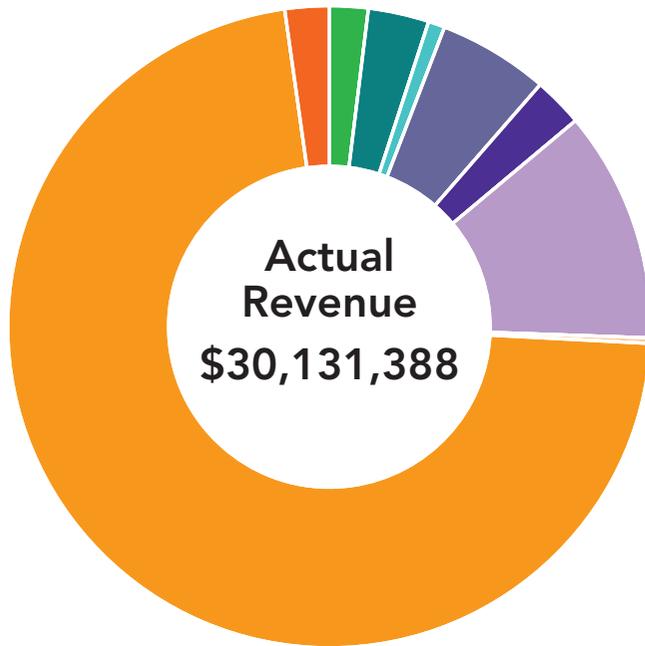
**311 first time offenders have been assessed for substance abuse and mental health issues.**

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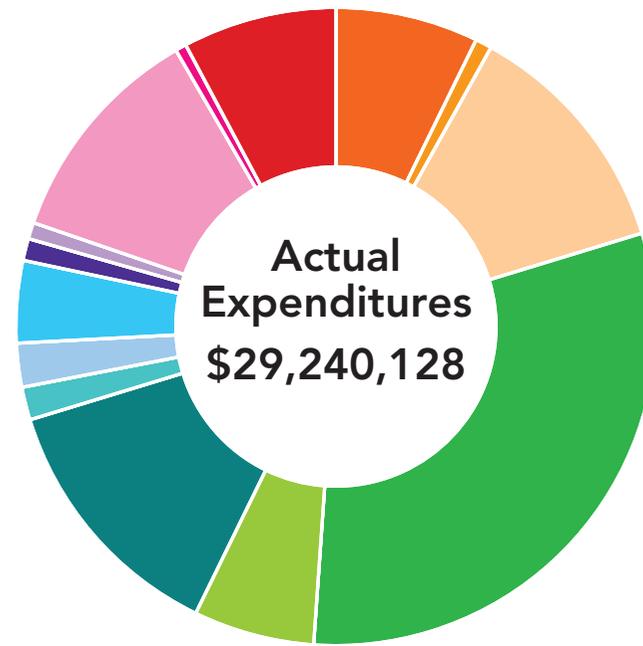
**91% of youth assessed were referred for needing substance abuse and/or mental health treatment.**

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# ACCOUNTABLE



- Miscellaneous Contributions  
\$561,306
- Fund Balance  
\$935,125
- Duval County School Board  
\$225,000
- United States Department of Health & Human Services  
\$1,685,440
- Florida Ounce of Prevention Fund  
\$771,734
- United States Department of Agriculture  
\$3,524,293
- Rental of City Facility  
\$89,414
- City of Jacksonville, General Fund/Intrafund Transfer  
\$21,695,757
- COJ, Jacksonville Journey  
\$643,319

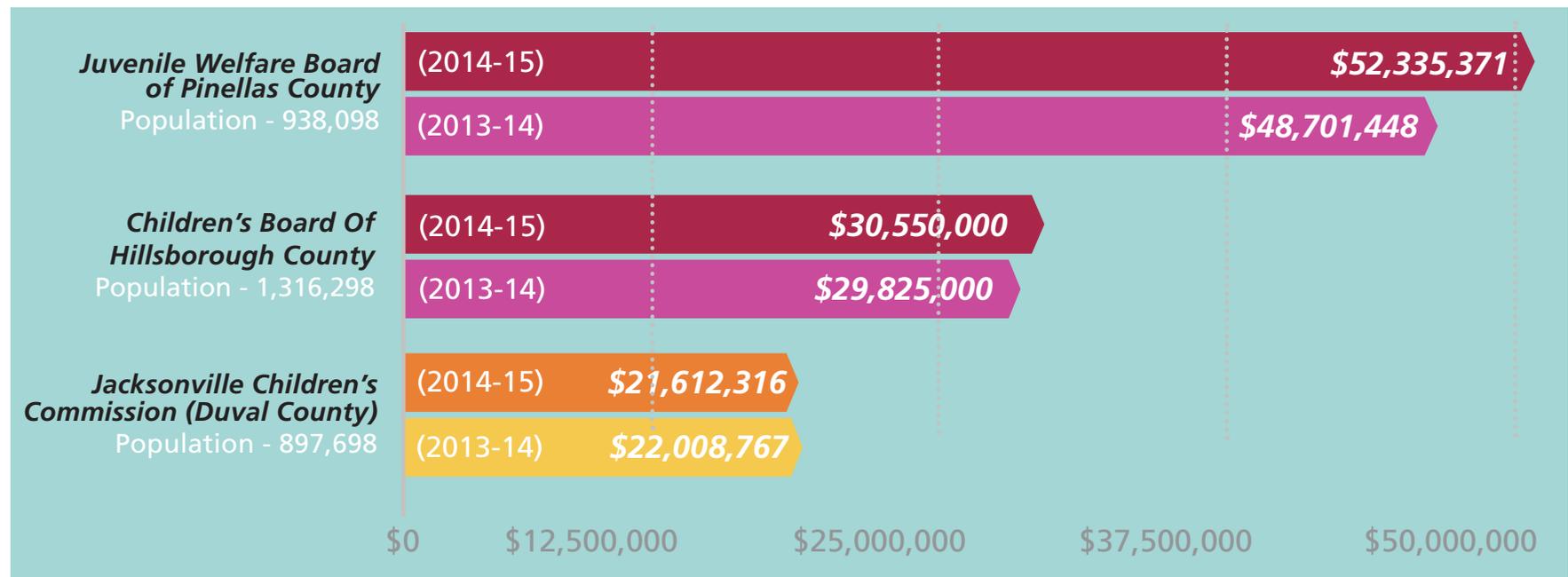


- Administration  
\$2,118,601
- Youth Worker Training & Screening  
\$260,582
- Early Literacy Initiative  
\$3,535,645
- Afterschool Programs  
\$9,016,642
- Healthy Families Program  
\$1,839,571
- Mental Health Initiatives  
\$3,780,618
- Alternative Schools  
\$470,867
- Administration  
\$2,118,601
- Other Programs  
\$669,781
- Special Needs & Case Management  
\$1,242,907
- Mentoring  
\$288,749
- Wallace Foundation Grant  
\$274,115
- Nutrition Programs  
\$3,334,402
- Summer Jobs Programs  
\$135,673
- Summer Camp Programs  
\$2,271,975

# LOOKING FORWARD

## Bringing our Programs to Scale

The Jacksonville Children’s Commission is one of eight members comprising the Florida Children’s Council. The chart below shows county investments in two similar member organizations over the past two years. The counties were chosen for their comparative population to Duval.\*



\*Chart reflects *budgeted* Ad-Valorem taxes and JCC General Funding/Intrafund Transfers

Although the Commission does not receive as much budgeted funding as other children’s services councils in counties of relative size, this was the second consecutive year in eight years that the Commission did not incur budget cuts. Looking forward, our goal is not to create new, untried programs, but rather to bring to scale the many programs we have that we already know work. Investing in our children is an investment in their future, as well as our own. According to the recent report *The Economics of Early Childhood Investment* by the Executive Office of the President of the United States, existing research suggests expanding childhood initiatives would “provide benefits to society of roughly \$8.60 for every \$1 spent, about half of which comes from increased earnings for children when they grow up.”

# PARTNERS & THANKS

## Contract or Grant Funders

Atlantic Philanthropies  
Arby's Foundation  
The Chartrand Family Fund  
City of Jacksonville  
Duval County Public Schools  
Florida Department of Agriculture and Consumer Services  
Florida Department of Children and Families  
Florida Department of Education  
Florida Impact/Share our Strength/No Kid Hungry  
IBM  
The Jacksonville Children's Endowment  
Jessie Ball duPont Fund  
National League of Cities Institute for Youth, Education and Families  
Ounce of Prevention Fund of Florida, Inc.  
Substance Abuse and Mental Health Services Administration, Child Mental Health Initiative  
U.S. Department of Agriculture  
The Wallace Foundation

## Funded Agency Partners

Big Brothers Big Sisters of Northeast Florida, Inc.  
The Boselli Foundation, Inc.  
Boys & Girls Clubs of Northeast Florida  
The Bridge of Northeast Florida, Inc.  
The Carpenter's Shop Center, Inc.  
Child Guidance Center, Inc.  
Communities In Schools of Jacksonville, Inc.  
Community Connections of Jacksonville, Inc.  
Cornerstone Neighborhood School, Inc.  
Daniel Memorial, Inc.  
DLC Nurse and Learn, Inc.  
Don't Miss a Beat, Inc.  
Duval County Public Schools  
Early Learning Coalition of Duval, Inc.  
Edward Waters College/New Town Success Zone  
Episcopal Children's Services, Inc.  
Father's H.A.R.B.O.R. Academy  
Gateway Community Services, Inc.  
Girls, Inc. Jacksonville  
Goodwill Industries of North Florida, Inc./Take Stock in Children

Health Planning Council of Northeast Florida  
Hope Haven Children's Clinic and Family Center  
Household of Faith Community Center, Inc.  
Jacksonville Children's Chorus  
JaxParks  
Joshua Christian Academy, Inc.  
Kids Are Special, Inc.  
Living Way Christian Fellowship Church International, Inc.  
MaliVai Washington Youth Foundation  
Managed Access to Child Health, Inc.  
Mental Health Resource Center, Inc.  
New Heights of Northeast Florida, Inc.  
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